Meeting Minutes 8

Date: 10 November 2017

<u>Attendees:</u> Lam You Kang, Yong Li Ru Cheryl, Desmond Lin, Gao Shuang, Nhu Y and others

<u>Agenda</u>

Weekly meetup to update on progress

<u>Notes</u>

Possible data lapses from visualization:

1) WIP for china need to check – make sure no double count – come with a logic for WIP (e.g. China: 8013791)

2) Same putup should have same variant composition (TH 240A)

3) PFG cost is should be included in packaging costs.

Thoughts from Sylvain about valuable insights:

Specific

1) The overall time it takes to handle one finished good: So many touchpoints for one material, a lot of inventory will be incurred

2) The packaging costs mostly do not vary across variants (e.g. packaging costs for JB Oil same as packaging costs for Massage Oil)

3) Packaging costs: Injection mold in Thailand is an outlier compared to other SKUs in other countries.

4) Economies of scale: Bigger bottle, cheaper packaging costs (per litre)

5) 300ml secondary has interesting costs?? (Pump in Japan)

6) Label has more cost discrepancies per litre compared to other packaging materials

General

1) Need to play around with the dimensions more (sequencing of dimensions)

2) Sanity check

About subcontracting

1) Quality check of subcontracting costs, checking if the costs there are tally

- 2) (Subcon costs vs internal manufacturing costs)
- 3) Same SKU produced internally vs subcontracted. Devise the flow more.
- 4) Bring all manufacturing cost + DC costs + subcon costs together.

5) Subcontractors: 1) One subcontractor builds several SKUs, is the subcontractor cheaper than the manufacturing plant?

6) Need to check where the subcontracting fee occurs, based on BOL level? (Ask Nhu Y)

Follow up with Nhu Y:

1) Ask her about conversion costs (what does conversion cost mean in their context?)

2) Regular vs unscented vs other variants inferred from SKU name are not reflected as different variants in the data.

3) Pump should be primary, not secondary packaging. Sylvain will send us new files?

4) PFG costs need to be included in manufacturing costs? (We will not include PFG costs in manufacturing costs)

5) 241A and 2400 needs clarification

Internal follow up steps:

1) Bundle Goods: NTS map. Detect in hierarchy

Final deliverable: 1) Data quality issue documentation. 2) Data visualizations. 3) Maybe the steps taken to reach the data table structure?

About NTS:

NTS/L combined with COGS/L. Can refer to the other group's current NTS format.

Other things to consider